

THOM WALSH, PhD, MS

Professor of the Practice of Health Policy, Geisel School of Medicine, Dartmouth College

Board Member, Vermont Green Mountain Care Board

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Curriculum Vitae | Revised May 2026

PROFESSIONAL PROFILE

Professor of the Practice of Health Policy focused on health system design, affordability, institutional stewardship, and applied governance. Current work spans graduate teaching, state-level health system regulation, national policy writing, and the development of practical frameworks for evaluating hospital efficiency, trust, profiteering, and stewardship. The central through-line of this work is helping students, policy leaders, and institutions reason clearly about tradeoffs among affordability, access, quality, institutional sustainability, and public trust.

EDUCATION

Post-Doctoral Fellow, Healthcare Delivery Sciences | The Dartmouth Center, Dartmouth College | 2014

PhD, Health Policy | The Dartmouth Institute for Health Policy & Clinical Practice, Dartmouth College | 2012

MS, Evaluative Clinical Sciences | The Dartmouth Institute for Health Policy & Clinical Practice, Dartmouth College | 2002

MSPT, Physical Therapy, Magna Cum Laude | D'Youville University | 1992

BS, Exercise Physiology, D'Youville College | 1992

ACADEMIC APPOINTMENTS

Professor of the Practice of Health Policy | The Dartmouth Institute for Health Policy & Clinical Practice, Geisel School of Medicine, Dartmouth College | 2025–Present

Faculty Member, pre-Professor of Practice appointment | The Dartmouth Institute for Health Policy & Clinical Practice | 2010–2025

Adjunct Faculty | Tuck School of Business, Dartmouth College | 2024–2025

Visiting Professor | Boise State University | 2018–2022

Visiting Professor | University of Tulsa | 2015–2018

POLICY, REGULATORY, AND PROFESSIONAL LEADERSHIP

Board Member, Green Mountain Care Board | 2022–Present

One of five members of Vermont's independent healthcare regulatory agency overseeing hospital budgets, commercial insurance rate review, healthcare data governance, certificates of need, and statewide reform initiatives. Work involves public deliberation, testimony review, hospital and insurer performance assessment, and governance of complex tradeoffs among affordability, access, quality, and institutional sustainability.

Chair, GMCB Data Governance Council (2024–Present). Oversees agenda development and governance for state healthcare data assets supporting regulation, evaluation, and innovation.

Member, Vermont Blueprint for Health Executive Committee (2023–Present). Advises on strategy, budget, and operations for community-led health improvement activities.

Board Chair, The McKenzie Institute USA | 2023–Present

Chairs a nine-member board and executive committee for the U.S. branch of an international clinical education organization; leads strategic planning, budgeting, executive oversight, and transition from primarily in-person education to hybrid and digital learning models.

Founder and Chief Strategy Officer, Cardinal Point Healthcare Solutions | 2014–2021

Founded and led a strategic advisory firm supporting healthcare transformation, graduate and executive education, high-reliability organizations, value-based care, and health system strategy.

Selected clients and partners: The Joint Commission Center for Transforming Healthcare, Safe & Reliable Healthcare/Vizient, US Navy Medicine, OneHealth Nebraska, Health Delivery Science LLC, and the Connecticut Institute for Primary Care Innovation.

Activities: Advised senior leaders on high reliability, value-based care, patient safety, independent physician strategy, graduate education design, and organizational transformation.

Curriculum Specialist, The Dartmouth Center for Healthcare Delivery Science | 2010–2014

Supported development of Dartmouth's hybrid Master of Health Care Delivery Science program, including curriculum design, faculty support, asynchronous learning design, case development, and integration of delivery science concepts across the program.

Teaching Assistant, The Dartmouth Institute and Tuck School of Business | 2008–2012

Supported course development, lectures, assignments, office hours, grading, and student support across courses in biostatistics/epidemiology, small-area variation, microsystems, social determinants, healthcare ethics, and healthcare organizations and leadership.

Spine Specialist and Orthopedic Physical Therapist | 1992–2021

Provided specialty care for patients with complex spinal pain and disability; helped develop Dartmouth-Hitchcock's multidisciplinary Spine Center and the Center for Shared Decision Making; participated in the SPORT trial; and led quality improvement work that increased behavioral medicine utilization for patients with positive depression screening from under 10% to 89% over three years.

LICENSURE AND CERTIFICATION

Licensed Physical Therapist in CA, NH, NJ, NY, and VT. Retired from clinical practice in 2021.

Diplomat, Diagnosis and Treatment of Complex Spine Problems | The McKenzie Institute International, Wellington, New Zealand | 1995

Board Certified Orthopedic Clinical Specialist | American Physical Therapy Association | 1995

Performance Enhancement Specialist | National Academy of Sports Medicine | 1993

EDUCATOR TRAINING AND PROFESSIONAL DEVELOPMENT

Commission on Accreditation of Healthcare Management Education; Site Visitor | 2024–2025

Reviewed healthcare management programs for mission alignment, curriculum quality, competency development, and accreditation standards.

AI for Teacher Assistance, Georgia Tech / GTx | 2025

Professional certificate on AI-supported course creation, delivery, and assessment.

Teaching 21st-Century Skills in College Courses, University of Wisconsin / WisconsinX | 2023

Professional certificate focused on teaching teamwork, communication, and critical thinking.

Teaching with Cases, Harvard Business School | 2012

Two-day seminar on case writing, case teaching, and discussion leadership.

The McKenzie Institute International Residency | 1993

Year-long clinical and educator training program in experiential learning, clinical reasoning, and adult education.

TEACHING AND CURRICULUM DEVELOPMENT

Graduate Student Teaching

Health Systems & Policy (PH203) | TDI hybrid MPH program | 2022–Present

Developed and teach graduate coursework on health system structure, financing, reform, affordability, institutional behavior, governance, and applied policy tradeoffs.

Integrated Learning Experience Capstone (PH261–264) | TDI hybrid MPH program | 2014–Present

Mentor four to six MPH students each year through project scoping, analytic framing, execution, writing, and translation of findings into policy-relevant final products.

Health Systems | Tuck School of Business Master of Health Administration program | 2024–2025

Developed and taught graduate coursework on health system structure, financing, reform, affordability, institutional behavior, and governance for students preparing for administrative and policy-facing leadership roles.

Patient-Centered Public Health Communications (PH228) | TDI MPH program | 2018–2020

Developed and taught graduate coursework on shared decision-making, motivational interviewing, and patient-reported measures of process and outcomes.

Geographic Variation in Healthcare: The History and Modern Implications | TDI Master of Science program | 2013–2017

Revised and taught a course originally developed with Dr. Jack Wennberg, updating it as adjacent research clarified differences between Medicare and commercially insured populations.

Geographic Variation in Healthcare: The Dartmouth Legacy | TDI | 2012

Co-developed content, delivered lectures, prepared and conducted interviews with Dr. Wennberg, graded assignments, and held weekly office hours by invitation from Jack Wennberg, MD.

Course and Curriculum Development

Deliberative AI integration in PH203 | 2025–2026

Developed structured course materials asking students to use AI to test reasoning, identify weak assumptions, evaluate evidence, and strengthen judgment rather than generate answers. Formal course assignment integration begins August 2026.

Affordability, choice, and competition course revision | 2025–2026

Expanded PH203 content on high-deductible plans, narrow networks, consumer-directed coverage, payer savings, household affordability, risk shifting, and the distinction between premium affordability and point-of-care affordability.

Physician leadership curriculum development | Geisel School of Medicine | 2026

Invited by Sonia Chimienti, Dean of Educational Affairs, to participate in the development of a physician leadership curriculum focused on stewardship, institutional judgment, and leadership under constraint.

Anchor Healthcare Institutions | TDI MPH program | 2021

Developed a proposed six-week course including syllabus, lectures, assignments, and readings; portions of the content continue to inform the course.

Continuing Medical Education and Clinical Teaching

Director, Clinical Orientation and Training | Dartmouth-Hitchcock Spine Center | 1999–2008

Created and delivered a two-week orientation on patient-reported outcomes, shared decision-making, motivational interviewing, functional restoration, imaging interpretation, diagnostic testing, and clinical pathways for residents and clinical staff.

Mechanical Diagnosis and Treatment of the Spine | The McKenzie Institute International | 1996–1998

Taught continuing education courses across the United States and Canada; 40–50 participants per course.

Physical Therapy Clinical Instructor — 1993–2021

Supervised and taught clinical learners across practice settings in NY, VT, NH, and CA.

Undergraduate Teaching

Introduction to Health Policy and Value-Based Care | University of Tulsa | 2014–2017

Co-developed and taught a 16-week hybrid undergraduate course with two 90-minute sessions per week, including syllabus development, reading selection, lectures, assignments, grading, and office hours. Enrollment: 57 students.

ADVISING AND MENTORING

Since 2010, mentored more than 65 MPH and MHCDS students through capstone, culminating, or comprehensive learning projects. Mentoring includes project design, analytic framing, project management, written feedback, and translation of student work into clearer policy and leadership products.

Selected MPH Mentees and Outcomes

Cara Chang, MS, MPH

2025 MPH mentee; ILE project on conversational AI and health literacy among older adults. Accepted to George Washington University's DrPH program.

Alyssa Troutner, DO, MPH

2025 MPH mentee; award-winning ILE project, "Evaluation and Implementation Plan for Empowered Relief: A Virtual Chronic Pain Intervention."

Inna Podgornaya, MBA, MPH

2024 ILE Award Winner; currently Senior Information Technology Consultant, Vermont Health Information Exchange Strategic Solutions Group / Vermont Agency of Human Services.

Rachel Smith, RN, MPH

2022 MPH mentee; developed a rural health learning collaborative in Colorado; TDI Social Justice Award winner; currently Director of Nursing, Lincoln Community Hospital.

Ashleigh Bennett, DHSc, MPH

2020 MPH mentee; Director of the Bachelor of Science in Public Health program, Nova Southeastern University; TDI Admissions Ambassador and teaching assistant.

Brittney Comunale, MBA, MPH, DrPH

2019 MPH mentee; earned DrPH from Johns Hopkins Bloomberg School of Public Health; currently TDI Adjunct Instructor.

Wade Harrison, MD, MPH

2015 MPH mentee; co-authored JAMA Internal Medicine publication; currently Associate Professor of Pediatrics, University of Colorado.

Matthew Harris, DO, MPH

2014 MPH mentee; co-authored Clinical Toxicology publication; currently Associate Professor of Emergency Medicine, UT Southwestern.

Selected MHCDS Mentees and Outcomes

Joel Roos, MD, MHCDS

2014 MHCDS mentee; Vice President of International Accreditation, Quality Improvement, and Patient Safety, Joint Commission International; retired Navy Admiral.

Darin Via, MD, MHCDS

2014 MHCDS mentee; Director, Defense Health Agency; former U.S. Navy Surgeon General; Navy Vice Admiral.

Jeffrey Alderman, MD, MHCDS

2013 MHCDS mentee; founder and director of the University of Tulsa MBA-MHCDS program.

Geoff McCullen, MD, MHCDS

2013 MHCDS mentee; founder, OneHealth Nebraska and OneHealth ACO.

Note: MHCDS students are often accomplished senior executives when they enroll. I list selected outcomes to show the reach of the programs and projects I supported, while recognizing that many of these leaders entered Dartmouth with substantial professional achievement already underway.

RESEARCH AND SPONSORED PROJECTS

The Josiah Macy Jr. Foundation — Co-Investigator, 20% FTE (2014); total funding \$450,000

Integrating shared decision-making and interprofessional education; feasibility testing of an innovative method for teaching and assessing communication skills among healthcare providers. Elwyn G, Walsh T, Mulley A, et al.

ClozeX Medical LLC — Co-Investigator, 40% FTE (2005); total funding \$40,800

Randomized clinical trial comparing scar quality, patient comfort, and costs of standard surgical sutures with a new adhesive device. Walsh T, Kerrigan C.

Quality Research Grant Program at DHMC — Senior Investigator, 20% FTE (2002); total funding \$10,000

Improving access to multidisciplinary services at The Spine Center. Homa K, Lurie J, Walsh T.

Quality Research Grant Program at DHMC — Principal Investigator, 20% FTE (2001); total funding \$10,000

Improving utilization of effective care for common comorbidities at the Spine Center: SF-36 MCS as a screening tool for behavioral medicine interventions. Walsh T, Homa K, Weinstein JN, et al.

PROGRAM DEVELOPMENT

Degree-Granting Programs

Public Health, Population Health, and Value-Based Care | Boise State University | 2014–2020

Developed certificate and graduate program content as Visiting Professor and consultant, including syllabi, lectures, assignments, readings, and asynchronous content. Contributed to a CAHME-accredited asynchronous Value-Based Healthcare certificate and a CAHME Award-winning Master's in Population and Health System Management.

Master of Health Care Delivery Science | Tuck School of Business at Dartmouth | 2010–2012

Participated in design and launch of Dartmouth's hybrid MHCDS program; integrated core concepts across the curriculum; developed course and Canvas content; facilitated weekly online sessions; managed discussion boards; graded assignments; tutored students; and mentored capstone projects. Enrollment: 45–50 students.

Non-Degree Programs

Value-Based Care for Navy Medicine and Defense Health | 2014–2018

Developed and delivered a three-month hybrid education program on value-based care for senior leaders in Navy Medicine, including BUMED, Atlantic and Pacific Fleets, and department heads at Jacksonville and Balboa Naval Hospitals. Enrollment: 25–40 senior officers and department leaders.

PROFESSIONAL SERVICE

Patient-Centered Outcomes Research Institute — Grant reviewer and section lead, shared decision-making | 2010–2014

Reviewed applications, wrote critiques, and participated in in-person panel review. Approximately 16–20 grants per year while serving as section lead.

Peer Review

Patient Education and Counseling | 2012–2014

Journal of Bone and Joint Surgery | 2000–2010

Clinical Orthopaedics and Related Research | 1999–2012

Spine | 1998–2014

Journal of Orthopaedic and Sports Physical Therapy | 1993–2010

INVITED PRESENTATIONS AND MEDIA

International

The Clinical Use of Research Data at the Point of Care | International Society for the Study of the Lumbar Spine | Porto, Portugal 2004

The Clinical Use of Research Data at the Point of Care | Swedish Rheumatology Society Annual Meeting | Karolinska Institute, Solna, Sweden 2000

National

Hospital Consolidation, Pricing, Operating Expense, and Stewardship. Keynote presentation | Maine Health Care Purchasers Alliance Annual Meeting | Portland, ME 2025

Vermont's Healthcare Delivery System Crisis | Maine Health Care Purchasers Alliance Summer Legislative Recap | Portland, ME 2025

Green Mountain Care Board Public Meetings | Weekly public meetings and deliberations on hospital budgets, commercial insurance rate review, certificates of need, and statewide reform initiatives | 2022–Present

A Framework for High-Reliability Organizations in Healthcare | Workshop for senior leaders of 170 Veterans Affairs medical centers and hospitals; led the team conducting more than 100 workshops nationwide | 2020–2021

Value-Based Care in Navy Medicine | Presentations to senior officers and department leaders across Navy Medicine, BUMED, and Johns Hopkins Applied Physics Lab | USA 2016

Emerging Payment Models and Independent Physicians: MACRA/MIPS and OneHealth Nebraska | Lincoln, NE 2016

Better Value Better Business | OneHealth Nebraska | Lincoln, NE 2015

Healthcare at the Border | Paul L. Foster School of Medicine, Texas Tech University Health Sciences Center | El Paso, TX 2012

A Brief History of Variation in Healthcare | Maine Medical Center Board of Overseers, administration, financial, clinical leadership, and grand rounds; five presentations | Portland, ME 2009

Depression Screening in Spine Patients Using the SF-36 Health Survey | North American Spine Society Annual Conference | San Diego, CA 2003

The Spine Center as a Practical Model for Integrated Medicine and Research | National Clinical Improvement Network | Chicago, IL 2003

Variation in Healthcare Delivery: What It Means to Physical Therapists | McKenzie Institute USA Annual Meeting | Cleveland, OH 2002

The Clinical Use of Data. North American Spine Society Annual Conference | Seattle, WA 2001

The Clinical and Aggregate Use of Data: The Spine Center and SPORT Trial at DHMC | Great Lakes Regional Hospital Pain Management Program | Bay City, MI 2000

The McKenzie Method | New York State Physical Therapy Association Annual Meeting | Rochester, NY 1998

Regional and Local

Facilitating Public Meetings on Vermont's Act 167: Hospital Sustainability and Community Engagement to Support Hospital Transformation | Berlin, Burlington, and Randolph, VT | 2024

Certificates of Need: Safety and Quality Check or Market Concentrator | Testimony to Vermont Senate Health and Welfare Committee and House Health Care Committee; Montpelier, VT | 2023

Value-Based Healthcare: Where's the Transformation? | Testimony to Vermont Senate Health and Welfare Committee and House Health Care Committee; Montpelier, VT | 2022

A Report from the Field | DHMC Grand Rounds; Lebanon, NH | 2022

Developing Sustainable Models of Health Care Delivery: A Global Challenge | Dartmouth Community Medical School; Hanover, NH | 2013

Invited facilitator, The Underserved and Their Efforts to Access Quality Healthcare | Dartmouth Medical School Annual Martin Luther King Jr. Celebration | 2011

The Future of Clinical Research | Dartmouth-Hitchcock Leadership Preventive Medicine Residency Program; Lebanon, NH | 2010–2011

Research Design: An Overview | Orthopedic Basic Science Series, Department of Orthopedic Surgery, DHMC; Lebanon, NH | 1999

Selected Media

Invited interview with Arnie Arnesen on **nationally syndicated** radio regarding "Medicaid Work Requirements Don't Work," Washington Monthly (2025).

Invited interview with Rocky Raczkowski on **WJR Radio, Detroit**, regarding "Medicaid Work Requirements Don't Work," Washington Monthly (2025).

SCHOLARSHIP, PUBLIC WRITING, AND PUBLICATIONS

Work in Progress

A Hospital Efficiency Framework for State Health Policy Makers - Submitted to the National Academy for State Health Policy, Cost & Value section.

When Decisions Are Made Before the Discussion: A Case for Deliberative AI - Submitted to Stanford Social Innovation Review.

Trust as Capital in Health System Governance. Manuscript in preparation.

Making Stewardship Observable: A Framework for Institutional Accountability in Health Care. Manuscript in preparation.

Measuring Stewardship: Toward a Practical Scoring Framework for Health Systems. Manuscript in preparation.

Books

Finding What Matters Most to Patients | Taylor & Francis Group | 2019

Navigating to Value in Healthcare | Medical Group Management Association | 2017

Policy Essays and Commentary

Walsh T. **A New Commons in US Health Care.** Health Affairs Forefront. February 2026.

Leuchter RK, Walsh T. **Balancing Investment and Oversight: A Legislative Framework for Health Care Acquisitions.** Health Affairs Forefront. January 2026.

Walsh T. **Rethinking Hospital Efficiency: From Ratios to Public Trust.** Milbank Quarterly Opinion. December 2025.

Walsh T. **Rethinking Affordability: When Insurance Fails the Affordability Test.** Milbank Quarterly Opinion. 2025.

Walsh T. **Medicaid Work Requirements Don't Work.** Washington Monthly. 2025.

Walsh T. **The Word Games That Enable Medicaid Cuts.** The American Prospect. 2025.

Walsh T. **Don't Blame Medicare for Rising Medical Bills; Blame Monopolies.** Washington Monthly. 2024.

Walsh T. **The Framework for High-Reliability Healthcare.** Industry whitepaper, Safe & Reliable Healthcare/Vizient. 2021.

Walsh T. **The Bare Truth About Hospitals and Why It Is Time for a Revolution.** Forbes Online. 2014.

Walsh T. **Undetermined Impact of Patient Decision Support Interventions on Health Care Costs and Savings;** Video Abstract. British Medical Journal. 2014.

Brownlee S, Colucci J, Walsh T. **Productivity and the Health Care Workforce.** New America Foundation. 2013.

Brownlee S, Colucci J, Walsh T. **What "Health Care Costs" Really Means.** The Atlantic. 2012.

Regulatory Writing and Public Orders

As one of five Green Mountain Care Board members, I participate in public deliberation, review, and final approval of written orders, guidance, and oversight reports involving hospital budgets, commercial

insurance rates, certificates of need, and statewide reform initiatives. Selected public regulatory writing and guidance categories include:

- Rate Review Affordability Guidance | April 2025
- Guidance on Silver Loading | April 2024
- Certificate of Need Decisions | 2022–Present
- Hospital Budget Guidance, Orders, and Decisions | 2022–Present
- Rate Review Decisions | 2022–Present
- Vermont All-Payer Model Oversight Reports | 2022–2025

Peer-Reviewed Publications

1. Harris M, Walsh T. The Effect of a Stricter 2014 DEA Schedule Designation for Hydrocodone Products on Opioid Prescription Rates in the United States. *Clinical Toxicology*. 2019. doi:10.1080/15563650.2019.1574976.
2. Westling C, Walsh T, Nelson WA. Perceived Ethics Conflicts in Pioneer Accountable Care Organizations. *Journal of Healthcare Management*. 2017;62(1).
3. Harrison WN, Dick JF, Walsh T. Patient Preferences and End-of-Life Care: A Teachable Moment. *JAMA Internal Medicine*. April 27, 2015. doi:10.1001/jamainternmed.2015.1283.
4. Thompson R, Walsh T, Elwyn G. We Need to Talk: Decision Aids Are Helpful, but Not Sufficient for Facilitating Shared Decision Making. *Patient Education and Counseling*. 2014;97(4):68–77.
5. Hoffman AS, Walsh T, Sepucha K, Kearing S, Hawke AJ, Collins Vidal D. Measuring Shared Decision Making in Practice: Priorities from the 2012 Dartmouth Summer Institute for Informed Patient Choice. *Open Conference Proceedings Journal*. 2014;5.
6. Elwyn G, Lloyd A, May C, van der Weijden T, Stiggelbout A, Edwards A, Frosch DL, Rapley T, Barr PJ, Walsh T, Grande SW, Montori V, Epstein R. Collaborative Deliberation: A Model for Patient Care. *Patient Education and Counseling*. 2014;97(2):158–164.
7. Durand MA, Barr PJ, Walsh T, Elwyn G. Incentivizing Shared Decision Making in the USA: Where Are We Now? *Healthcare*. 2014. doi:10.1016/j.hjdsi.2014.10.008.
8. Nelson WA, Walsh T. Ensuring Patient-Centered Care. *Healthcare Executive*. 2014;29(4).
9. Nelson WA, Taylor E, Walsh T. Leadership and Transition: Building an Ethical Organizational Culture. *The Health Care Manager*. 2014;33(3).
10. Walsh T, Onega T, Mackenzie T. Variation in the Length of Stay Within and Between Hospitals. *Journal of Hospital Administration*. 2014;3(4). doi:10.5430/jha.v3n4p53.
11. Walsh T, Barr PJ, Thompson R, O'Neill C, Ozanne E, Elwyn G. Undetermined Impact of Patient Decision Support Interventions on Health Care Costs and Savings. *BMJ*. 2014;348:g188. doi:10.1136/bmj.g188.

12. Barr PJ, Thompson R, Walsh T, Grande SW, Ozanne E, Elwyn G. The Psychometric Properties of CollaboRATE: A Fast and Frugal Patient-Reported Measure of the Shared Decision-Making Process. *Journal of Medical Internet Research*. 2014;16(1):e2. doi:10.2196/jmir.3085.
13. Elwyn G, Barr PJ, Grande SW, Walsh T, Thompson R, Ozanne E. Developing CollaboRATE: A Fast and Frugal Measure of Shared Decision Making in Clinical Encounters. *Patient Education and Counseling*. 2013;93(1):102–107.
14. Walsh T, Dropkin B, Lewis M, Collins A, Fichman B, Elwyn G. Spinal Stenosis: An Option Grid. *OptionGrid*. March 2013.
15. Walsh T, Dropkin B, Lewis M, Collins A, Fichman B, Elwyn G. Sciatica from a Slipped Disc: An Option Grid. *OptionGrid*. March 2013.
16. Walsh T, Dropkin B, Lewis M, Koenig K, Tomek I, Elwyn G. Osteoarthritis of the Hip: An Option Grid. *OptionGrid*. January 2013.
17. Olson P, Lurie J, Fymoyer J, Walsh T, Morgan T, Zhao W, Abdu W, Weinstein J. Lumbar Disk Herniation in the Spine Patient Outcomes Research Trial (SPORT): Does Educational Attainment Impact Outcome? *Spine*. 2011;36(26):2324–2332.
18. Walsh T, Homa K, Hanscom B, Lurie J, Abdu W. Detecting Depression in Patients with Chronic Spinal Pain Using the SF-36. *The Spine Journal*. 2006;6:316–320.
19. Walsh T, Hanscom B, Lurie J, Abdu W, Weinstein J. Prevalence of Low Mental Component Summary Scores and Variation in the Referral Rate to Behavioral Medicine Services in the National Spine Network. *Spine*. March 15, 2005.
20. Walsh T, Hanscom B, Lurie J, Weinstein J. The Responsiveness of the SF-36 and ODI: Is a Condition-Specific Survey Necessary for Patients with Low Back Pain Problems? *Spine*. March 15, 2003.
21. Walsh T, Seymour R, Blankenberg C, Pickens A, Rush H. Reliability of Detecting a Relevant Lateral Shift in Patients with Lumbar Derangement: A Pilot Study. *Journal of Manual and Manipulative Therapy*. 2002;10(3).
22. Weinstein J, Brown P, Hanscom B, Walsh T, Nelson E. Designing an Ambulatory Clinical Practice for Outcomes Improvement: From Vision to Reality. *Quality Management in Health Care*. 2000;8(2).

Invited Written Testimony and Expert Commentary

Oregon House Bill 4139. Certificate of Need Laws Reduce Access to Healthcare and Increase Costs. | Oregon House Committee on Behavioral Health and Health Care | 2024.

Kentucky House Bill 204. Certificate of Need Laws Reduce Access to Healthcare and Increase Costs. | Kentucky Legislature | 2024

Spine Point of View: Centralization as a Predictor of Chronic Pain. | Spine | 2001.

Spine Point of View: The Oswestry Disability Index. | Spine | 2000.

Abstracts and Conference Presentations

1. Walsh T, Wood J. Getting Big Results from Big Data. International Council on Systems Engineering, Los Angeles, CA. March 2015.
2. Walsh T, Wood J. Responsible Engineering in Healthcare. International Council on Systems Engineering, San Diego, CA. November 2014.
3. Barr PJ, Thompson R, Walsh T, Ozanne E, Grande SW, Elwyn G. Assessing the Psychometric Properties of CollaboRATE. International Conference on Communication in Healthcare, Montréal, Québec. September 2013.
4. Elwyn G, Barr PJ, Grande SW, Thompson R, Walsh T, Ozanne E. Developing CollaboRATE. International Conference on Communication in Healthcare, Montréal, Québec. September 2013.
5. Elwyn G, Barr PJ, Grande SW, Thompson R, Walsh T, Ozanne E. A Fast and Frugal Patient-Reported Measure of Shared Decision Making. 7th International Shared Decision-Making Conference, Lima, Peru. June 2013.
6. Elwyn G, Barr PJ, Grande SW, Thompson R, Walsh T, Ozanne E. Developing CollaboRATE: A Fast and Frugal Patient-Reported Measure of Shared Decision Making. 7th International Shared Decision-Making Conference, Lima, Peru. June 2013.
7. Walsh T, Barr PJ, Thompson R, O'Neill C, Ozanne E, Elwyn G. Do Patient Decision Support Interventions Lead to Cost Savings? A Systematic Review. 7th International Shared Decision-Making Conference, Lima, Peru. June 2013.
8. Kerrigan CL, Walsh T. A Randomized Clinical Trial Comparing a New Co-apative Film Device versus Subcuticular Closure of Linear Incisions. Canadian Society of Plastic Surgery, Calgary, Alberta. June 2007.
9. Walsh T, Homa K, Lurie J, Hanscom B, Abdu W. Depression Screening in Spine Patients Using the SF-36 Health Survey. International Society for the Study of the Lumbar Spine, Porto, Portugal. June 2004.
10. Walsh T, Hanscom B, Lurie J, Weinstein JN. Responsiveness of the SF-36 and Oswestry in Lumbar Spine Patients. International Society for the Study of the Lumbar Spine, Edinburgh, Scotland. 2001.
11. Lurie J, Hanscom B, Walsh T, Weinstein J. The Minimal Clinically Important Change Score for the SF-36 and ODI. International Society for the Study of the Lumbar Spine, Edinburgh, Scotland. 2001.